



UNIVERSITÀ DEGLI STUDI DI PALERMO

THE 'HUMAN RESOURCES STRATEGY FOR RESEARCHERS' AT THE UNIVERSITY OF PALERMO: challenges and main issues

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Rome, Italy – 28 | 03 | 2012

Main features of UNIPA



HR EXCELLENCE IN RESEARCH

- Founded in **1805**
- Students **>60000**
- Prof/Res **about 1800**
- PhD and LTR* **about 1800**
- Adm staff **>2000**
- **12 faculties**

Palermo is a city of about 1.000.000 inhabitants



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Human Resource Strategy for Researchers 2012

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External Motivations :
Commitment to the C&C principles and involvement in the
HRS4R project

- **2005** : commitment of the Italian universities (CRUI)
- **Nov 2008** : commitment of seven Italian universities for the implementation of an HRS incorporating the C&C principles;
- **June 2009** : 5 universities out of the above seven take part to the first cohort in the project HRS4R supported by EC

Internal Motivations

- Improve external **visibility** in Europe and outside Europe
- Gain credibility towards researchers, national authorities, funders, etc...
- Be part of a **growing group of institutions**, many of very high international standing, enhancing its institutional status
- Gain a **substantial repositioning of its research activity** at international and national level, in accordance with the new European and national rules in the sector
- **Improve internal organization, HR motivation, start HRS4R (-> political tool for internal strategies UNIPA)**

Working methodology

- Sept. 2009 - **WG**: Group of professors and researchers coming from different scientific fields (humanities, science and technology)
- Sept 2009: **Conference** on C&C
- Nov-Dec 2009: Delivery of **Internal analysis** involving the whole institution
- Feb 2010: Results **discussed** with the Rector - Draft proposal of HRS
- March 2010: **Strategy** elaborated by the WG and approved by the **Academic Senate**
- 2011: **implement** some ‘actions’
- 2012: make ‘actions’ **institutional**

Applying HRS: an example (1)

C&C	'actions'	Who	When
Involve all LT researchers in the institutional activities	Involvement of LTR in the life of the university creating a straight connection between Rector and LTRs through the C&C group.	C&C group members	Short term

Applying HRS: an example (2)

C&C	'actions'	Who	When
Increase visibility of reasearchers University Press: Creating an agreement with an International Editor. ...	C&C group members	Short term

Features: working methodology

General

UNIPA has a rector's delegate for the implementation of the C&C

The HRS includes many initiatives supported by the rector and it is a strong support to his action

The **WG** involves very active researchers from all the faculties

Special

No incentive was given to take part to the **interview**

Media

http://portale.unipa.it/home/ricerca/cartaeuropearicercatori/

The screenshot displays the website of the University of Palermo, specifically the 'European Researchers' Night' page. The page features a header with the university's name and logo, followed by a navigation menu. The main content area is divided into several sections:

- News and Announcements:** Includes articles such as 'Elezioni del Presidente della Facoltà di Lettere', 'Elezioni del Presidente del Consiglio Interclasse in Matematica (CIM)', and 'Elezioni del Presidente della Facoltà di Farmacia'.
- Events:** Promotes 'EUROPEAN RESEARCHERS' NIGHT' as a 'WEEKEND DELLA RICERCA' on September 24-26, 2010.
- Agenda degli eventi:** A calendar for September 2010 showing dates from Monday to Sunday.
- Other Sections:** Includes 'In Primo Piano' with a featured article about artists and researchers, and 'STUDENTI/Selezione volontari di Servizio civile'.

The website is viewed through a Mozilla Firefox browser window, with the address bar showing 'http://portale.unipa.it/'. The taskbar at the bottom shows various open applications and the system clock at 17:03.

Media

1)Palermo march 2010: The European Charter and Code: first data from a survey at the University of Palermo' by Eleonora Riva Sanseverino, in **Doctoral Symposium in Oral Sciences**, Palazzo Steri Palermo

2)Palermo june 2010: The 'Human resources strategy forum' at the university of Palermo: a pilot project to support integration and mobility by Eleonora Riva Sanseverino, **Emuni Research Souk**

3)Palermo june 2010: **Seminar for Phd students and young researchers** "Fundraising: opportunities for research", by Eleonora Riva Sanseverino and other rector's delegates dealing with research issues and administrative staff involved in research

4)Palermo 2011-2012: cycle of educational events for young reserachers on different subjects

Results of internal analysis

Concern for salaries

Concern for mobility

Concern for lifelong learning (training for teaching/research)

Concern for transparency of calls

Limited participation of LTR [**Concern for stability of employment (?)**]



Actions (zero cost!!!!)

- Improve internal/external communication about job opportunities (**Euraxess**)
- Supporting mobility: i.e.: we have dedicated fundings for teaching staff mobility for cooperation programs in western countries
- Seminar activities to develop interdisciplinary skills and competences for young researchers
- Dissemination of contents of C&C
- Acting on national government to modify national laws

In first place LT researchers and PhD students



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Actions (no zero cost!!!! But within budget)

Spending same money in a different way:

- *Part of the funds devoted to the PhD students are now managed by the WG on C&C*

Courses and Seminar activities to develop skills and competence for young researchers:

- *It has been recognized that education of young researchers to fundraising issues and project skills is a strategical issue and UNIPA is investing on young researchers*
- *The seminars are held also by faculties and **administrative staff***

Comments

- In Italy, many designed actions require legislative support!!!!
WHY not a DIRECTIVE?
- The current regulatory frame is very restrictive
- Some actions require time to be implemented in large institutions due to costs and bureaucracy
- A more recognizable support by the Ministry of Education is required in order to gain visibility and convince other institutions to join the program

General Benefits

Creating concern **around the institutional aims** of the university *at all levels*

Creating **awareness** about roles and responsibilities of researchers

Stimulate the birth of a **valuable interlocution** with the Ministry of Education on the issues of the C&C

Training for research 2012 (EC project: Human Resource Strategy for Researchers)

1st year	Training course "Public speaking" (all research areas)	Seminar "IPR and plagiarism" (all research areas)	Seminar "Evaluating your own research activity: indices and other tools" (all research areas)	Seminar "Pension funds, rights and duties of PhD students" (all research areas)
	2 days	2 hr	2 hr	2 hr
2nd year	Seminar "Patents" (economical, scientific and technical areas)	Corso di formazione "Metodologie della didattica" (tutte le aree)	FP7 projects and Horizon 2020 "General introduction about fundraising for research and mobility in Europe, Accounting"	Technological transfer and applied research projects : indirect access fundings
	2 hr	2 days	2 days	1 day
3rd year	FP7 projects and Horizon 2020 From ideas to project implementation			
	2 days			

